PERSONNEL POLICIES AND PRACTICES FOR THE PRESBYTERY OF GENESEE VALLEY OF THE PRESBYTERIAN CHURCH (U.S.A.)

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PERSONNEL POLICIES AND PRACTICES 1 2 THE PRESBYTERY OF GENESEE VALLEY 3 4 OF THE PRESBYTERIAN CHURCH (U.S.A.) 5 6 7 PREAMBLE: THE PHILOSOPHY OF THE PERSONNEL SYSTEM 8 9 The Work of the Presbytery is to be understood within the context of the "mission" of the Church as defined by the Book of Order and the Book of Confessions.

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"In Jesus Christ God was reconciling the world. Jesus Christ is God with us. He is the eternal Son of the Father, who became man and lived among us to fulfill the work of reconciliation. He is present in the church by the power of the Holy Spirit to continue and complete his mission. This work of God, the Father, Son, and Holy Spirit, is the foundation of all confessional statements about God, persons, and the world. Therefore, the church calls people to be reconciled to God and to one another..." (From the Confession of 1967)

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"To be reconciled to God is to be sent into the world as the reconciling community. This community, the church universal, is entrusted with God's message of reconciliation and shares God's labor of healing the entities which separate persons from God and from each other. Christ has called the church to this mission and given it the gift of the Holy Spirit." (From the *Confession of 1967*)

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"The great ends of the church are the proclamation of the gospel for the salvation of humankind; the shelter, nurture, and spiritual fellowship of the children of God; the maintenance of divine worship; the preservation of the truth; the promotion of social righteousness; and the exhibition of the kingdom of Heaven to the World" (from the *Book of Order* G-1.200.)

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A basic principle in the structure of the Presbyterian Church (U.S.A.) is that the governing bodies of the church have assigned responsibilities to enable the church to carry out its mission.

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The Presbytery of Genesee Valley shall provide staff to assist its Council, committees, and task forces in carrying out the mission of the whole church within its bounds.

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A THEOLOGY OF EMPLOYMENT

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As Reformed Christians, we believe that God calls each one of us to service through our vocations. As stated in A Brief Statement of Faith (Book of Confessions) we believe that the Spirit "calls women and men to all ministries of the Church." We believe that each staff member whether clergy or lay is called by God to serve the Presbytery and the Church through each person's work as a member of the staff.

THE STYLE OF THE PERSONNEL SYSTEM

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The staff personnel system is based on a commitment to recognize and affirm the full potential of each employee, and to develop, support and use the full range of human resource potential by securing and

maintaining cooperation between employer and employee. The system reflects an open style in which objectives are shared, and in which both employer and employee acknowledge their rights and responsibilities.

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EMPLOYER RIGHTS AND RESPONSIBILITIES

Rights:

- To establish basic work goals consonant with the purpose of the Presbyterian Church (U.S.A.) and the Presbytery of Genesee Valley.
- To establish an overall structure, designed to best accomplish the basic goals.
 - To establish and administer a personnel system which can meet the personnel needs of the structure.
 - To establish and administer processes for compensation, career development, benefits, working conditions, promotions, transfers, dismissals, and other phases of employment.
 - To expect employees to be productive in their assigned functions.
 - To exercise suitable discipline.
 - To establish rules as necessary to govern the working environment.
 - To amend, modify, change these policies at anytime.

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Responsibilities:

- To provide opportunity for employee participation in the development and administration of the personnel system, allowing adequate time during the regular working hours for such participation.
- To assure that policies and administration of the personnel system are consonant with the rights of the employee.
- To provide equal opportunity for all employees in all aspects of every phase of the personnel system and to have an affirmative action program.
- To use every reasonable means of communication for a reasonable length of time (not less than two weeks) to insure equal opportunity to apply for available positions.
- To provide adequate and equitable compensation to employees.
- To assist the employees in meeting their career goals and objectives in a manner consistent with the interests of the employer.
- To provide regular performance reviews and evaluations which relate work objectives to objectives of the employer and which give employees an opportunity to participate in evaluating their own performance in relation to these objectives.
 - To establish position descriptions and personnel qualifications for particular functions and determine who is qualified or qualifiable to perform such functions.
 - To provide benefits and working conditions for the general welfare and well-being of all employees in an equitable manner.
 - To establish and maintain open communication with employees on matters concerning their welfare and the employer's interests.
- To establish and administer a process which provides for the hearing and resolution of complaints and grievances.
 - To inform and consult with employees regarding amendments, modifications, and changes in these policies.

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EMPLOYEE RIGHTS AND RESPONSIBILITIES

Rights:

- To receive adequate information from which to develop an understanding of their role and function in the total structure of the organization.
- To receive regular information on the quality of their performance.
- To have as much control as possible over their own career development.

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- To be kept informed of proposed changes in personnel policies and procedures.
- To participate in the development of personnel policies and procedures.
- To participate in the administration of personnel policies where appropriate to insure objectivity and fairness (e.g., grievance procedures, development of job descriptions, performance review and evaluation, etc.)
- To have benefits and working conditions for the general welfare and well-being of all employees in an equitable manner.
 - To receive adequate compensation and other benefits under a fair and open process.

Responsibilities:

- To give their best possible performance in their assigned functions and as members of the staff team.
- To understand their role and function in the context of the goals of the organization.
- To provide requested representation to and participate fully in any committee or group on which employees are given representation.
 - To take initiative through the proper channels so that employee opinion is presented to any appropriate forum dealing with the personnel system.
 - To honor their commitment to goals and objectives agreed upon by their participation in the personnel system.
 - To make suggestions on the improvement of operations and to act in accordance with the employer's rules and regulations.

COMMON RESPONSIBILITIES

The partnership style of employer/employee relationship is dependent upon: Acceptance of the employer's rights and responsibilities by the employee; acceptance of the employee's rights and responsibilities by the employer; acceptance of the necessity of employer and employee to be responsive to each other in the exercise of their respective rights and responsibilities and as members of the staff team.

RESPONSIBILITY OF PERSONNEL COMMITTEE TO THE CONSTITUENCY

The Personnel Committee shall be open at all times to communication with ministers, active elders, sessions, and members of units of Presbytery who wish to express concern about staff performance. The Personnel Committee shall exercise wise discretion in determining when to take cognizance of information concerning perceived difficulties with a staff person, proceeding with the following steps:

- If so requested, the Personnel Committee shall grant private access and confidentiality to those coming with concerns and inform the person(s) that it may be possible that no action will be taken unless the concern is on record. It is the duty and responsibility of the Personnel Committee to counsel with those who bring concerns.
- It may take initiative to bring the information which has been placed on the record with substantiating evidence to the attention of the staff person involved, counseling with that staff person as to appropriate actions to be taken to correct or respond to the reported concern.
- It may offer its help as a mediator in case the staff person either finds himself or herself unable to settle the problems or takes no steps toward settlement.
- It may act to correct difficulties if so requested by the parties involved or if this authority is granted by Council for specific cases. Procedural safeguards as outlined in the Rules of Discipline shall be established in all situations.

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PRINCIPLES FOR THE DEVELOPMENT AND ADMINISTRATION OF PERSONNEL POLICIES AND PROCESSES

The Presbytery will be guided by the following principles in the development and administration of all personnel policies and processes:

Equal Employment Opportunity: To establish and administer a process that will insure that all recruitment, employment, promotion, and all policies and processes regarding compensation, benefits, transfers, training opportunities, dismissals and recreation programs are administered without regard to race, creed, color, sexual orientation, genetic status, religious affiliation (except where after careful study religious affiliation is determined to be necessary by the Presbytery), national origin, sex, age, marital status (including family responsibilities), physical, mental or medical disability unrelated to the ability to engage in activities involved with the job, and any other protected class under State or Federal law.

Compensation: To establish and administer a process of compensation wherein the individual employee's compensation is determined on the basis of a system of job evaluation and classification, uniform and equitable salary scales, and increments determined in light of economic factors and performance in the position. Such a process will include interpretation of the salary program to employees and participation of employees in describing their jobs.

Reimbursement of Expenses: To establish and administer a process wherein authorized expenses incurred by employees in the performance of their work assignments are reimbursed in an adequate and uniform voucher-based system.

Career Development: To establish and administer a process of career development which will afford employees the opportunity for acquiring new skills/knowledge and/or refreshment of old skills/knowledge, consonant with the needs of the employing organization.

Benefits: To assist in meeting the needs of employees for medical services and insurance, pension coverage, regular vacations, regular and special leaves, etc., consonant with the goals and financial capacity of the employer.

Quality of Work Life: To establish and sustain a process that assures the employee of equitable working hours, necessary equipment to perform tasks, humane treatment, clean, pleasant and safe working conditions, etc., to the extent these are feasible within the goals and financial capacity of the employer.

Grievances and Complaints: To establish and administer a process that will insure all employees a fair and equitable opportunity, including the right to choose and advocate, for the hearing and resolution of misunderstandings and grievances that may arise in the administration of the total personnel system.

Communication: Employees are entitled to communication covering personnel policies, and procedures pertinent to their employment, including identification of the offices, persons or committees involved in the administration and oversight of the system.

EQUAL EMPLOYMENT OPPORTUNITY AND AFFIRMATIVE ACTION

The Presbytery reaffirms its long-standing commitment to equal employment opportunity and affirmative

action. Our success as an organization depends on the full and effective use of the abilities of all employees. Our objective is to maintain a work environment that encourages the personal and professional growth of employees at all levels in order to provide superior service to the Presbytery.

The Presbytery of Genesee Valley is committed to providing equal opportunity in all areas of human resources management: recruitment, employment, assignment, transfer, promotion, compensation, benefits and training. It is the Presbytery's policy that any employee will not be discriminated against or harassed because of his/her race, creed, color, sexual orientation, genetic status, religious affiliation (except where after careful study religious affiliation is determined necessary by the Presbytery), national origin, sex, age, marital status (including family responsibilities), physical, mental or medical disability unrelated to the ability to engage in activities involved with the job, and any other protected class under State or Federal law. These factors shall not affect decisions about any aspect of employment or our decision about applications for employment.

The Presbytery fully endorses the concept and practice of affirmative action. The Affirmative Action Program reflects a commitment to maintain a diverse workforce of individuals who can work to their fullest potential. In addition to specific recruitment initiative, Presbytery has policies that make development and advancement opportunities available to all employees.

EMPLOYMENT CATEGORIES, TERMINOLOGY, AND PROCEDURES

Employer: The legal corporate employee of all Presbytery staff is the Presbytery of Genesee Valley of the Presbyterian Church (U.S.A.), a corporation. An employee, whether elected, appointed, or otherwise employed, is hired, has his/her work directed by, may be terminated by, and has compensation and benefits provided by the Presbytery of Genesee Valley of the Presbyterian Church (U.S.A.), a corporation. For exempt staff, this process shall be followed in consultation with the General Assembly Council, where appropriate in relating to exempt staff.

Exempt and Non-Exempt Categories: In accordance with the Fair Labor Standards Act there are exempt and non-exempt positions.

Ministers of the Word: In accordance with Federal and State statutes and Church policy, all ordained clergy are considered self-employed persons engaged in the exercise of their ministry and are not subject to withholding for certain taxes (nor are they covered under Unemployment insurance). They are, however, included in all other policies which apply to "exempt employees," except where excluded by Federal or State law.

Elected Administrative Staff: All Presbytery administrative staff shall be elected in accordance with provisions of the *Form of Government*.

Employment of Non-Exempt Staff: In order to carry out the mission of the church within the Presbytery, secretarial and office personnel are employed to assist the exempt staff. The effectiveness of these persons in their work is vital in accomplishing the mission of the church in the Presbytery. Non-exempt staff are employed by the Presbytery Head of Staff in consultation with the other administrative staff to whom the position reports and with the Personnel Committee.

Categories of Employment:

Full-Time: Employees who regularly work 37.5 hours per week.

Part-Time: Employees who work less than 37.5 hours per week. Part-time employees who work at

least 21 hours per week are entitled to vacation pay in proportion to the number of hours they work each week.

Term of Office: Unless an employee is elected for a specific period or has a contract of employment, all employment is at will.

POSITIONS WITHIN THE PRESBYTERY

Writing of Position Descriptions: A position description, subject to periodic review, will be required for each position (exempt and non-exempt), following guidelines prepared by the Personnel Committee.

Position descriptions should be kept current (at least every two years) and should be reviewed and altered whenever a significant change is made. Since they identify end results expected for each position they are an excellent tool in setting performance objectives and should be used in performance review. Major alterations require Presbytery approval, and all other changes may be made by Council.

Validation of Positions: All new exempt administrative positions will be validated by the Presbytery on recommendation of Council.

Salary Ranges: The positions of the Presbytery Head of Staff and all elected staff will be reviewed by the Personnel Committee for the purpose of determining the salary range.

Non-exempt positions will be reviewed by the Presbytery Head of Staff in consultation with the other administrative staff to whom the position reports, and Personnel Committee for the purpose of determining the salary range.

Modification of Work Within a Position Description: In order to enable exempt employees to make full use of their skills and to increase their potential abilities, position descriptions or titles will be modified by mutual agreement between an employee and the Presbytery Head of Staff, in consultation with the Personnel Committee.

RECRUITMENT AND SELECTION

Administrator: The Presbytery Head of Staff will be nominated by Council to the Presbytery, unless otherwise determined by the Presbytery. Adequate publicity must be given to the position opening throughout the denomination and intensive efforts made to secure candidates from among racial and ethnic persons and women. Every effort must be made to insure that persons who wish to recommend candidates for these positions have ample opportunity to place names in candidacy.

Elected Staff: Other elected staff will be nominated by the Personnel Committee to Council for election, unless otherwise determined by the Presbytery. In keeping with the Affirmative Action Equal Employment Opportunity goals, first consideration for filling positions shall be given to current staff with special emphasis upon the possibility of advancing present employees.

Non-Exempt Staff: Non-exempt staff are selected by the Head of Staff and/or his/her designee, in consultation with the Personnel Committee in accordance with Presbytery procedures. The recruiting process should take advantage of agency and governing body personnel staff services in advertising, screening and

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verifying qualifications of candidates from within and outside the church. Efforts should also be made to actively recruit minorities and women for positions where affirmative action goals call for such action.

Internal Posting: Notice of vacancies in exempt positions shall be announced throughout the Presbytery. This announcement shall be simultaneous with external advertising and extended long enough to enable response from interested employee applicants. Notice of vacancies in non-exempt positions shall be announced in order for non-exempt church employees to have at least one week to permit first access to the vacancy by interested employee applicants.

Internal Transfers: The Presbytery Head of Staff may fill a vacant position within the organization by internal transfer without external advertising, as long as these are consistent with AA/EEO goals, in order to: meet special needs of the Presbytery; to improve the match of persons to the demand of jobs; to provide for promotion; to secure maximum utilization of their skills; to promote affirmative action equal employment opportunity.

Current employees of the Presbytery whose positions have been eliminated may be offered a transfer to a validated vacant position.

Promotions: To provide maximum opportunity for development and advancement, it is the policy of the Presbytery to promote from within whenever possible, where consistent with AA/EEO goals.

Credited Service: Employees who transfer within a governing body (above the session) or move from one governing body staff to another without time lapse will be credited with continuous employment from their original date of employment with a Presbyterian governing body or their predecessors. However, their employment anniversary date, for purpose of salary and benefits, is the date of their transfer, promotion, or employment in the new position. An employee's total credited service for purposes of salary administration shall include all service on the staff of the General Assembly, Synod or Presbytery, without regard to breaks of service.

CALLS FOR MINISTERS OF THE WORD STAFF

All ministers of the word exempt staff shall be provided with a written call stating the terms of employment. Such a call is to be prepared by the Presbytery. In compliance with the *Form of Government*, the call shall be submitted to the minister's presbytery for approval.

Calls issued to all elected and exempt elected staff will be signed by the Stated Clerk of the Presbytery.

In accordance with the *Form of Government*, changes in terms of the call of an ordained staff member must be approved by his/her presbytery.

OTHER EMPLOYMENT POLICIES

Governmental Investigations: In the event of an inquiry by the police, F.B.I., or other governmental investigation agency or official concerning the work of the Presbytery, its activities, records or personnel, or in the event an employee of the Presbytery is sought to be queried by such governmental agency, the following shall be the policy in this area:

It shall be a condition of employment that all inquiries shall be referred to the Presbytery Head of Staff. Any

violation of this policy will subject employees to immediate dismissal.

No information or documents of any kind will be released until the Presbytery Head of Staff has consulted with the Stated Clerk and the attorney of the Presbytery.

Presbytery employees shall be notified, by the Head of Staff, whenever any information pertaining to them is released to an investigating agency.

Nepotism: To affirm and facilitate equal opportunity for all employees and employment candidates, care will be exercised in the employment and assignment of persons who are direct relatives of people in the church's employ. Such people should not be automatically denied employment or fair treatment in the full spirit of these policies.

However, individuals shall not be hired by or through the involvement of direct relatives, and they shall not be assigned to a position where a direct relative is in a position to influence the employee's salary, promotion or other aspects of personnel practice.

Sexual Misconduct: To affirm that all employees have a right to work in an environment free from any type of discrimination, and free from sexual harassment. The employer prohibits un-welcomed sexual advances, requests for sexual favors and other verbal or physical conduct of sexual nature which may constitute sexual harassment. Any such conduct should be reported immediately to the Presbytery Head of Staff or Chair of the Personnel Committee. For more information see the Presbytery's Sexual Misconduct Policy.

Privacy: Employers shall establish procedures necessary to guarantee the confidentiality of medical and employment records.

CONFLICT OF INTEREST

It is the policy of the Presbytery to maintain high standards of integrity, honesty, impartiality, industry, and conduct by employees. Avoidance of conflicts of interest, whether real or apparent, by all staff is indispensable to the maintenance of these standards. Every employee and elected or appointed member will be asked annually to disclose in writing and resolve any potential conflicts of interest.

No employee of the Presbytery shall accept any gift, gratuity, grant, service or any special favor from any person or persons, or businesses which provide or receive goods and services or which seek to provide or receive goods and services to or from the agencies, councils and governing bodies. However, minor courtesies such as luncheons, dinners or similar arrangements in connection with business discussions may be received.

In addition, if an employee is called upon to participate in a decision in which the interests of the employer conflict with his or her personal interests, the employee should abstain from participating in the decision.

All employees shall avoid even the appearance of conflict of interest, special interest, or any other inappropriate conduct. If an employee discovers that he/she may be in a position of conflict of interest position, he/she shall immediately report this conflict to his/her supervisor.

SALARY ADMINISTRATION

Salary Policies: Salaries of all positions will be determined on the basis of a position evaluation and

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366 classification system recommended by the Personnel Committee and approved by Council.

The Presbytery is committed to salary administration principles which will provide: fair pay for the work performed; incentive for personal achievement and growth; equity of payment for positions of relative value; flexibility to meet the many changes in organization, functions, positions, and personnel over a period of time. Salary levels will be maintained in a manner which results in their being consistent internally, equitably related to salaries paid by external organizations, responsive to changes in the cost-of-living, and in keeping with the church's philosophy and objectives.

Presbytery staff members will receive a salary that falls within the indicated salary range for his/her position. Placement within a salary range should reflect a judgment of the qualifications and experience of the appointee relative to the position requirements. Initial salaries of all Presbytery staff are set by Council upon recommendation from the Personnel Committee.

Salary for other exempt staff will be recommended to Council by the Personnel Committee.

Initial salaries for non-exempt staff are recommended by the Personnel Committee and fixed in consultation with the Presbytery Head of Staff.

Salaries will be paid on a regular basis, the pay period to be determined by the Head of Staff. Normally payroll checks are disbursed no later than the first working day following the pay period.

Persons employed in non-exempt positions shall be reimbursed for hours worked in excess of $37\frac{1}{2}$ hours per week. For the $2\frac{1}{2}$ hours from $37\frac{1}{2}$ to 40 hours, reimbursement is at the regular hourly rate. For all hours over 40, reimbursement is at the rate of one-and-a-half times the regular hourly rate.

Those persons employed in exempt positions are not paid overtime wages for hours worked in excess of 37½ hours per week, but are expected to manage their schedules to provide them with a day off each week. In addition to work-related responsibilities which require their absence from the presbytery office, persons employed in exempt positions are encouraged to participate in the work of the larger church (synod, General Assembly, and other bodies) as they are invited to do so, provided that participation does not take them away from the office more than 20 work days a year.

Annual pay notices will be given to employees.

Compensation for Presbytery Meetings: Full time staff (full time being defined as 37½ hours of work per week) will be compensated at the rate of time and one half of their regular hourly rate of pay; part time staff (part time being defined as working less than 37½ hours per week) will be compensated at the regular hourly rate of pay.

Adjustment of Salary Ranges: Salary ranges for non-exempt staff positions will be reviewed annually by the Personnel Committee. The review will be informed by information from the General Assembly Council, Synod, and other appropriate sources.

Salary ranges for exempt staff positions are reviewed annually. Adjustments of salary ranges will be made by Council upon recommendation from the Personnel Committee. Synod of the Northeast ranges for exempt employees will be the guideline for Presbytery salary ranges.

Economic Adjustments: Each year the Personnel Committee will review salaries actually being paid to the

staff of Presbytery in the light of available financial resources and of changes in light of the economic conditions and the cost-of-living.

On the basis of such review, the Personnel Committee will recommend to Council whether or not the economic adjustment increase in actual salaries can or should be made in the subsequent year, and in what manner such increases, if any, should be applied.

Salary Review and Increments: Any economic adjustment increases authorized by Council will be given to all employees at the same time unless otherwise determined.

The salaries of non-exempt staff will be reviewed annually. Salary reviews are also made on the basis of changes in duties or responsibilities which may call for reevaluation of the position.

Salaries of exempt staff will normally be reviewed annually.

Merit Salary Increases: No separate merit system will be administered; satisfactory performances and range minimums are the criteria for economic adjustments in salary.

Salaries of Presbytery staff will be fixed by Council upon recommendation of the Personnel Committee and may not be changed without specific action of Council.

Housing Allowance: The Internal Revenue Code provides that a minister can exclude from gross income for income tax purposes any rental allowance paid as part of his/her compensation to the extent that he/she used it for renting or providing a home. This is intended to apply to any ordained man or woman who has not been provided with a manse.

In order to satisfy the requirement of the Internal Revenue Service relative to the Housing or Manse Allowance for ordained ministers, it is understood that of the total amount of compensation paid to an ordained minister forty percent (40%) is designated as a manse or housing allowance. If, however, the amount actually being spent for housing, or the fair rental value as a furnished house, plus utilities (whichever is less) is greater than 40%, then the employee may request the employing governing body's council to designate a larger percentage of his/her compensation as a housing allowance.

If the total amount, which is designated for manse allowance, is not fully used, it is the recipient's responsibility to report the balance to the Internal Revenue Service as taxable income.

Equalization of Non-Ordained Compensation: In order, as nearly as possible, to equalize the compensation of ordained clergy and non-ordained members of the exempt staff in the U.S.A., because of the advantages provided by the income tax laws in allowing an exemption for housing allowance for an ordained person, the Presbytery shall be requested to purchase for each exempt non-ordained staff member a non-forfeitable annuity, using an amount comparable to the tax saving represented by the housing allowance for ordained employees less the cash advantage represented by the social security payments made on behalf of non-ordained employees. For the purpose of this policy it is assumed that an ordained employee's exemption for housing allowance is 30% of his/her compensation.

CAREER OPPORTUNITIES

Career Development: All employees will be given opportunities annually, under guidelines established by the Personnel Committee to review and determine their short and long-term goals and objectives. These

- opportunities will be an integral part of the Presbytery's Affirmative Action Program. Such an opportunity will include at least the following:
 - A sharing of the employee's total career (life) goals and objectives, and his/her career goals and objectives as an employee of the Presbytery of Genesee Valley.
 - A sharing of the particular committee's goals and objectives within the context of the totality of the Presbytery.
 - A review and analysis of the employee's skills and knowledge in the light of his/her current work assignment, and the employer's goals and objectives.
- A development of possible career ladders for the employee.

• A development of a projected program to help the employee develop new skills and knowledge, or refresh old skills and knowledge, which would be helpful in achieving the agreed-upon goals and objectives.

Employee Development Program: Employees will be assisted in developing skills and knowledge that will enhance their ability to meet the staffing needs of the Presbytery, and their particular working function. This will include the provision of information on available training opportunities and the arranging of needed inservice training courses. Administration of this program will be by the Presbytery Head of Staff. Under this program assistance may be provided in the form of on-the-job training, time away from work to attend other training classes, and/or partial tuition refunds. Such assistance will be in line with the agreed upon career goals and objectives of employees, as they relate to the needs of the Presbytery.

An employee must have completed at least six months continual service with the Presbytery to be eligible for assistance.

Employee Advancement: When positions of greater responsibility become available in an office, present employees are to be considered if qualified or qualifiable.

Annual Study Leave for Exempt Staff: Up to two weeks annual study leave with pay is recommended and may be taken by exempt staff within the following guidelines:

- Study leave is not additional vacation, but may be taken in conjunction with vacation.
- Study leave is taken when the employee and the Head of Staff have agreed upon clearly identified goals which are related to the career goals and objectives of the employee as well as the development of skills that are useful to the Presbytery. The employee in requesting study leave time shall prepare a brief (one-page maximum) paper indicating: A two- or three-sentence description of the proposed activity; How and whether the proposed activity is related to the staff member's responsibilities or work objectives; The learning objectives connected with the activity; Whether and how the proposed activity fits into a longer range (3-year) continuing education program; Any reading to be done in preparation for the study leave; Time and cost of the proposed activity.
- Satisfactory provision must be made to cover the employee's work during his/her absence.
- Study leave, if granted, must be used within the period designated.
- Written reports are to be prepared and distributed to the Head of Staff and Personnel Committee within two weeks of the completion of the study leave. Such reports shall identify specific learning and application to the mission and work of the Presbytery and shall list follow-up reading and/or activity.

Annual study leave will be administered under guidelines developed by the Presbytery upon the recommendation of the Personnel Committee. These benefits are considered to be non-transferable. Study leave and allowance may be cumulative from year to year for up to four years and not more than eight weeks.

Extended Study Leave for Exempt Staff: In order to enable exempt employees with special needs or opportunities to give extended study to subject areas which will contribute to the work of the Presbytery as

well as to their own technical or professional development, an extended study leave, with pay, may be granted within the following criteria guidelines:

- The employee must have completed five years continuous service with the Presbytery.
- At least five years must have elapsed from the time of any previous extended study leave, and at least one year from any previous two weeks study leave.
 - A detailed written plan of study with clearly identified goals and with end-products (such as written reports) clearly set forth, must be approved by the Presbytery Head of Staff (with consultation with the Personnel Committee) long enough in advance of the leave to be covered by the Presbytery's budget and staffing plans.
 - The maximum length of extended study leave will be four (4) months. This may be taken in conjunction with earned vacation within a particular year, but may not be combined with a "two week study leave" since an employee is not eligible for both types of leave in the same year.
 - The ongoing work of the particular position and the total Presbytery's functions will be primary factors in considering the granting of extended study leave.

Extended study leave will be administered by the Presbytery Head of Staff under guidelines of the Personnel Committee.

Study Leave for Non-Exempt Employees: It is anticipated that most study needs of non-exempt staff can be met through in-service study programs and evening classes. There is, therefore, no regular provision for study leaves with pay.

However, under special circumstances, when it can be demonstrated to be for the good of the Presbytery, as well as for the employee, the Presbytery Head of Staff may approve study leaves, or in lieu of same, class charges or tuition payment for non-exempt staff in line with provisions for exempt staff.

Review: The participation of each employee in the total career opportunities process will be an integral part of their annual performance review and evaluation.

PERFORMANCE REVIEWS

An annual performance review and evaluation will be conducted for both exempt and non-exempt staff within guidelines provided by the Personnel Committee. The annual review of the work of the Presbytery Head of Staff will include an Equal Employment Opportunity review.

Comprehensive Review: A comprehensive review and evaluation will be conducted for exempt staff at least every five years. The comprehensive review/evaluation of the Presbytery Head of Staff will be in accordance with the *Form of Government* and will include an EEO review. A review of new employees will be done after a three-month introductory period.

Personnel Records: A complete personnel file on each employee is maintained in the office by the supervisor under which the staff person is hired. Materials may be added by the supervisor or personnel committee. These files are confidential, with access limited to persons who have authority in personnel matters and the individual on whom the file is maintained. Employees may have access to their file in the presence of the Presbytery Head of Staff or his/her designee. Except for salary, medical and social security information which shall be retained six (6) years, these files are destroyed two years following separation employment. In the event of extended absence of the Head of Staff the chairperson of the Personnel Committee will be the custodian of the personnel files.

SEPARATION PRACTICES

The term "separation" shall refer to any and all terminations of the relationship between an employee, exempt or non-exempt, and the Presbytery.

Voluntary Resignation: Voluntary separation (resignation) may take place after two week written notice for non-exempt employees or a one month notice for exempt employees. At the discretion of the Presbytery Head of Staff the period of written notice may be waived. At the date of separation there will be no severance allowance, but employees will be paid cash equivalent of their unused earned vacation on a pro-rated basis figured on quarterly annual salary for each quarter or part of a quarter the employee has worked in that calendar year.

Termination Without Prejudice: An employee's employment may be terminated by the employer for reasons other than those enumerated under "Dismissal For Cause" below. Termination without prejudice will be upon the recommendation of the supervisor and agreement of the Presbytery Head of Staff. Employees terminated without prejudice will be entitled to notice and severance. At the date of separation there will be no severance allowance, but employees will be paid cash equivalent of their unused earned vacation on a prorated basis figured on quarterly annual salary for each quarter or part of a quarter the employee has worked in that calendar year.

Dismissal For Cause: Dismissal for cause may take place by written notice from the Presbytery Head of Staff and the Personnel Committee, giving specific reasons for termination. Notice must be given or pay in lieu of notice of up to one month for the exempt employees or up to two weeks for non-exempt employees who are dismissed. Causes for dismissal may include:

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- unsatisfactory performance,
- insubordination, including, but not limited to refusal to do any work which the employee is capable of doing and which falls within the purview of his/her position description,
- neglect in the care and use of Presbytery property and funds,
 - unexcused absence,
 - repeated tardiness,
 - illegal conduct,
 - failure to observe employer policies,
 - dishonest or unethical conduct.

The above is not an all-inclusive list.

Discharge of an employee is always considered to be an action of last resort taken after remedial measures have been proven ineffective, or when the employee's conduct is such as to preclude further employment. Written documentation is required, whenever possible, prior to recommendation for dismissal. Dismissal is subject to the complaint procedure as outlined in these policy guidelines.

At the date of separation there will be no severance allowance, but employees will be paid cash equivalent of their unused earned vacation on a pro-rated basis figured on quarterly annual salary for each quarter or part of a quarter the employee has worked in that calendar year.

Suspension: If unacceptable behavior (e.g., insubordination, harassment of other employees, apparent involvement in dishonest or unethical acts, etc.), requires absence from the work place, the supervisor of that employee may suspend the employee, in accordance with Presbytery procedure, pending verification and evaluation of the circumstances. Suspended employees will receive pay during the investigation process.

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Suspension without pay may be invoked by the Presbytery Head of Staff in accordance with Presbytery procedure, in circumstances where an offense has been clearly established requiring disciplinary action but not warranting dismissal. Such suspensions shall be considered warnings to the employee that repetition would subject the employee to dismissal. Suspension without pay may be for a period of up to two weeks.

Consultation between the employee, the immediate supervisor, and the Personnel Committee, should precede suspension. Notice of the reason for the suspension must be given to the employee in writing.

The employee shall be notified in writing of his or her right to use the complaint procedure as outlined in these policy guidelines and shall be given the right to defend his or her position with or without an advocate but at the employees own expense.

Reduction of Force: Separation because of the discontinuation of a project or retrenchment in budget, or for other circumstances arising out of no fault of the employee, is at the discretion of the employer. Written notice of such separation will come from the Presbytery Head of Staff and the Personnel Committee. Up to six months notice or pay in lieu of notice will be given to exempt employees and up to three months notice or pay in lieu of notice will be given to non-exempt employees.

If the position is reinstated within a period of one year, the individual who was previously employed in that position will be given first opportunity for employment in that position. In addition to the period of notice a severance allowance will be given in relation to the length of continuous service with the Presbytery of Genesee Valley as follows:

Years of Service	Weeks of Severance Allowance
less than 1	2
1, but less than 4	4
4, but less than 5	6
5 years and over	8

and a week's salary for each year over 5 years, to a maximum total severance allowance of 12 weeks.

Payment of these severance allowances will terminate for any separated employees as of the date the person involved finds another job and commences work.

Death in Service: In the event of the death of a member of either the exempt or the non-exempt staff the salary of that person will be continued to the spouse, dependent, or estate for one month from the date on which the death occurs.

Additional death benefits may be provided through the Board of Pensions of the Presbyterian Church (U.S.A.).

Exit Interview: Prior to an employee's actual departure, for any reason, an exit interview may be conducted. The exit interview is a personnel process wherein the staff person who is being separated sits down with the Presbytery Head of Staff and/or the Chairperson of the Personnel Committee to review the reasons that occasioned the separation.

The interview can be initiated by the separation employee (exempt or non-exempt) or by the Presbytery Head of Staff, or the Chairperson of the Personnel Committee. Some purposes of the interview are:

- To demonstrate to the staff person the Presbytery's support and concern for the employee as a person.
 - To obtain information which the Presbytery can use to keep staff morale high and improve employeeemployer relations and communication.
 - To obtain information which will influence the efforts of the Presbytery to keep the number of separations at a minimum.

The exit interview should be arranged and conducted at a time mutually convenient to the separated staff person, the Presbytery Head of Staff and/or the Chairperson of the Personnel Committee. Frankness and a free flow of information should be encouraged.

RETIREMENT

The Presbyterian Pension and Benefits Plan is designed to make retirement possible at age 65 with full benefits in relation to accrued pension credits. Those who work beyond age 65 will continue to accrue additional pension credits.

Subject to normal performance standards, employees who desire to work beyond age 65 may do so. Those who desire to work beyond age 70 may continue on a year to year basis subject to the following approvals:

- Presbytery Head of Staff—by action of Council.
- Other exempt and non-exempt employees—upon recommendation of the supervisors involved and the action of Presbytery Head of Staff.

Employees who wish to plan for a gradual transition to retirement are encouraged to explore with the Presbytery Head of Staff possibilities for alternative responsibilities, part-time, special project assignments, or other arrangements which would be beneficial to the employee and the Presbytery.

Early Retirement: A Presbytery employee may retire early, but with loss of benefits. [See the provisions of the Presbyterian Church (U.S.A.) Pension Plan.]

GRIEVANCE PROCESS

Open Door Policy: The Presbytery of Genesee Valley aims to maintain among its staff good working relationships that affirm the importance of each individual and of his/her contribution to the work being done, encourage mutual respect of employee and supervisor, provide prompt answers to questions, minimize misunderstandings, and seek resolution of differences as quickly as possible.

It is the Presbytery's policy to facilitate the development of open, orderly channels of communication between all levels of management. Employees are encouraged to take initiative in seeking answers to their questions or solutions to their work-related problems through immediate discussion with their supervisors. In doing so, they are assured by these policies of freedom from reprisal. Supervisors are expected to maintain an open door to employees responsible to them; to encourage communication with them; to give prompt attention to their suggestions; and to provide active assistance in dealing with their concerns or complaints.

While the supervisor is the normal avenue for an employee to raise concerns, private access to the personnel committee without the supervisor present will be available to employees who seek information relating to the immediate working situation, clarification of personnel policies, or who wish to share a concern about their supervisor's performance or their relationship to their supervisor. Such freedom of access shall also be part of the review of the supervisor.

An employee who feels discriminated against on the basis of race, creed, color, sexual orientation, genetic status, religious affiliation (except where after careful study religious affiliation is determined to be necessary by the Presbytery), national origin, sex, age, marital status (including family responsibilities), physical, mental or medical disability unrelated to the ability to engage in activities involved with the job, and any other protected class under State or Federal law may contact the Presbytery Head of Staff and/or Chairperson of the Personnel Committee.

An employee with a complaint of acts of sexual harassment should immediately inform the Presbytery Head of Staff or the Chairperson of the Personnel Committee.

Preliminary Complaint Procedure: For the purposes of this policy a complaint or grievance reports an alleged violation of an approved personnel policy or practice or of an applicable State or Federal Law not adequately dealt with in those policies or practices.

In order to deal promptly and fairly with all complaints or grievances of all employees and prior to filing a formal written grievance several preliminary steps must first be taken:

• The complaining party must first discuss the problem with his/her immediate supervisor.

- If dissatisfied with the action, the complaining party may approach the Head of Staff or the Personnel Committee who will seek to resolve the issue in consultation with all parties involved.
- If, having ascertained that the supervisor has in fact been approached by the complaining party and the problem remains unresolved, the Head of Staff or the Personnel Committee shall schedule a meeting with the employee and supervisor together in order to hear the issues and to mediate between parties. The Personnel Committee will meet separately with each party, privately and confidentially, if so requested by either party or deemed necessary by the Personnel Committee. Services of an outside consultant skilled in conflict resolution may be engaged by the Personnel Committee with the agreement of all parties involved and at the Presbytery's expense.

Formal Grievance Procedure: If informal efforts to resolve a grievance have failed, a formal grievance may be filed by submitting a written statement to the Chairperson of the Personnel Committee, with a copy to the Presbytery Head of Staff. Copies shall be provided to the complaining party's supervisor within 30 days of the time when the alleged cause of grievance took place or came to complainant's notice. Upon receipt of the completed grievance form, the following steps shall be taken:

- The Personnel Committee in consultation with the Presbytery Head of Staff shall determine whether or not the grievance involved an Equal Opportunity dimension. If it is determined to be an Equal Employment Opportunity matter, the Director of the Office of Equal Employment Opportunity of the General Assembly shall be involved in all subsequent steps in the process. Otherwise, this step will conclude the possible involvement of the Office of Equal Employment Opportunity.
- After consultation with the immediate supervisor of the complaining party and after consultations as indicated above, the Personnel Committee shall review their findings with respect to the grievance and they shall then give their decision in writing. This shall be done as expeditiously as possible, and in no case shall be transmitted to the complaining party longer than two weeks from the time the written grievance was received.

• If the complaining party is dissatisfied with the decision of the Presbytery Personnel Committee, the complaining party may file an appeal within fifteen (15) days to the Council. The Council shall meet with all parties concerned to review the grievance. A hearing of the complaint will be arranged as expeditiously as possible and in no case is it to be later than two (2) weeks from the date of receipt of the written appeal. It can be held at the regularly scheduled meeting if it falls within the two (2) weeks timeline. During this meeting each party shall be given opportunity to speak to the members of Council

- without the other parties present. Each party is to have ample opportunity to respond to the other party and provide additional evidence.
 - After all information has been heard, the Council shall make its final decision within thirty (30) days of the hearing.
 - The decision of Council is to be put in writing and supplied to all parties with copies to the Head of Staff and the employee's supervisor within two (2) working days. The letter shall contain provision for the complaining party to indicate his/her acceptance or rejection of the decision. The decision of Council is final.

Right of Advocacy: It is understood that the complaining party may arrange to have an advocate with him/her at all steps of the formal process, at no expense to the employer. Any person who is a member of the Presbyterian Church (U.S.A.) may serve as an advocate. The advocate is not a paid attorney at law, but a friend within the church system who may speak on behalf of the complaining party.

Grievance Procedure for Job Applicants: Applicants for employment who feel they have a grievance will use the formal grievance procedure outlined in this document.

Written Record: A written record of all decisions arrived at in all meetings of the grievance process shall be kept from the beginning of any informal complaint procedure to its conclusion. All letters transmitting decisions of findings shall be signed by the Presbytery Head of Staff and/or the Personnel Committee Chairperson and shall contain provision for the complaining party to indicate his/he acceptance or rejection of the decision.

BENEFITS

Social Security: All regular full-time, non-clergy personnel are covered by the Federal Old Age and Survivors Benefits Act (Social Security). The employee's share of the tax is withheld from the wages of non-clergy persons on staff. Clergy persons on staff are considered self-employed and taxes are not withheld nor paid for them.

Pensions: All regular full-time exempt employees who are clergy are covered under the Presbyterian Pension and Benefits Plan for which full dues are paid by employing agency or if the employee is a layperson an equivalent plan may be negotiated. Pension and/or annuity arrangements may be negotiated with regular non-exempt employees as is appropriate.

Health Insurance: Major Medical protection is provided all regular full-time exempt employees under the terms of the Benefits Plan of the Presbyterian Church (U.S.A.). (Same as above) Participation in a group health care program is provided by BeneCare and is open to all regular employees who work more than 20 hours a week.

The deductible part of the Major Medical protection plan is paid directly to the exempt employee.

Non-exempt employees are covered by Workers' Compensation and Disability under New York State law. Presbytery offers medical coverage, or supplemental salary towards other medical coverage on an equal basis for all full-time employees at a rate recommended by the Personnel Committee.

Vacation: A vacation with pay is provided for all employees for rest, refreshment, and relaxation. Employees will be urged to take the vacation to which they are entitled not only for the personal benefits derived

therefrom, but for the sake of their work effectiveness and health. For that reason, vacations are not cumulative, but must be used within the calendar year, except with special approval by the Presbytery Head of Staff. While every attempt will be made to schedule the vacation time as requested, the time of each employee's vacation is subject to the approval of the supervisor. Requests for the same vacation period by several employees may be determined on the basis of seniority or on the dates which the requests were received, earliest received being granted priority. Normally requests for vacation should be made at least one month in advance.

Full-time exempt employees are entitled to one full month (22 working days) vacation per year.

Employees employed at least 21 hours a week are entitled to an annual paid vacation computed on January l of each year varying with length of their service with the Presbytery or other Presbyterian Church (U.S.A.) governing body. Vacation days may only be taken as full days. A full day is defined as a normal working day for part-time employees.

The Presbytery Office will be closed from Christmas Eve through New Year's Day. The days that are not designated as specified holidays in the handbook will be treated as paid leave for staff. Employees will not have vacation time deducted for these days.

During the first partial year of employment, vacation days will be pro-rated within the year hired. Upon completing this period, January 1 of the following year will begin the first year of service and become the basis for determining vacation days. Vacation days shall range from 10 days for the first year of service through 22 days for eleven or more years of service according to the following table:

825	Year of Service	Number of Days Vacation
826	1	10
827	2	11
828	3	12
829	4	15
830	5	16
831	6	17
832	7	18
833	8	19
834	9	20
835	10	21
836	11 and over	22

In the 26th year of continuous service to Presbyterian Church (U.S.A.) governing bodies, and annually thereafter, all employees will be granted a total of 27 days annual vacation.

In computing vacation benefits based on length of service, elected employees will be given credit for previous regular full time employment with any governing body of the Presbyterian Church (U.S.A.) without more than 36 months time lapse.

Employees may arrange to receive, before they leave on vacation, an advance payment of any wages which will become payable during their absence on vacation.

Vacation will not be paid at the end of the year for time not taken. However, vacation time may be carried over to the next year, up to a maximum of five days.

Employees who provide at least two weeks advance written notice of their resignation will be paid at a rate of 50% of their accrued but unused vacation at termination. All other employees will not be paid for accrued but unused vacation.

Holidays: All permanent employees will be paid for Presbytery holidays, in accordance with local customs and laws. The following thirteen holidays will be observed each year:

857	New Year's Day	Labor Day
858	Martin Luther King, Jr.	Columbus Day
859	President's Day	Thanksgiving (Thursday & Friday)
860	Good Friday	Christmas Eve
861	Memorial Day	Christmas Day
862	July 4 th	New Year's Eve

Personal Days: Five personal days are provided for full-time employees after completion of the introductory period of employment. Personal days off are determined by the calendar year. Every attempt will be made to provide the personal days as requested, but they are subject to approval by the person's supervisor. Personal days cannot be carried over to the next calendar year nor is pay granted in lieu of time off. Personal days are not paid out at termination.

Sick Leave: Whenever an employee (exempt and non-exempt) is unable to work because of personal or family illness, even if it is only for a day, he/she should notify the supervisor by telephone. Full-time employees with one or more years of service may take a total of 12 working days in any one year of full time service for sick leave with pay. Employees with less than one year of service are eligible for one day per month of employment. Sick leave may accumulate to a maximum of 90 working days, but may be taken only in the case of illness. A doctor's certificate is required after three consecutive sick days.

Time off for medical and dental appointments (up to two hours each) is granted with pay if the time is approved by the supervisor. Time off for such appointments in excess of two hours will be charged against accumulated sick leave allowance.

Medical and dental appointments should be scheduled early in the morning or after four o'clock in the afternoon, whenever possible. At the time of termination of employment (either voluntary or involuntary) and employee shall have no claim for pay in lieu of unused sick leave.

Workers' Compensation Insurance: All employees of the Presbytery shall be covered by the New York State Workers' Compensation Law which provides for benefits in case of an on-the-job accident.

On-the-Job Travel Accident Insurance: All employees on Presbytery business are covered with Travel Accident Insurance in the maximum amount of \$100,000. At their own expense employees may also arrange for 24-hour off-the-job accident coverage for themselves plus additional coverage for their families.

Off-the-Job Disability Benefits Insurance: All non-exempt employees shall be eligible for partial pay during absence due to injuries or illness that do not arise out of and in the course of employment according to their years of service. This becomes effective after using all accumulated sick leave time during which time the employee receives full pay. Upon certification by a licensed physician, disability for an accident or hospitalization will begin the first day after the final day of accumulated sick leave; disability for an at-home illness will begin five (5) working days after the final day of accumulated sick leave. Benefits will accrue based on years of employment; for 1-10 years of service, the benefit is ½ salary until recovery or up to 26 weeks.

Exempt employees who are, according to certification of a licensed physician, temporarily disabled, and who have used up their accumulated sick leave, shall receive full salary and benefits, until the total time disabled equals 90 days, at which time, if the disability continues, application may be made for disability benefits from the Board of Pensions or other insurer.

Disability benefits caused by or arising in connection with a pregnancy will be provided as required by the
 Worker's Compensation Law of the State of New York.

Disability benefits for permanent and total disability are provided by the Presbyterian Pension and Benefits Plan.

Unemployment Insurance: All Presbytery lay employees shall be covered by an unemployment insurance contract in accord with the laws of NY State.

Libel and Slander Insurance: In the event legal suit is brought against Presbytery employees as a result of work done within the scope of their employment, the Personnel Committee is authorized to provide provisions for legal counsel for any staff person affected. If the staff person is the Presbytery Head of Staff, the Presbytery will negotiate with the Synod for an appropriate sharing of the defense expense.

 Leaves of Absence, With Pay: Leaves of absence, with pay, are provided under the following circumstances:

- For a regular training period of the United States Armed Forces (up to two weeks annually).
- For jury duty (up to two weeks annually).
- An employee called for short-term military service or jury duty will receive the difference between military pay or jury duty pay and the normal salary.
- For marriage of an employee who has been with the Presbytery for one year or longer (up to three days).
- For personal or family emergencies (including death in the family) or for other personal business which cannot be cared for outside of working hours (up to five days annually, non-cumulative). Leave for some cases of extraordinary emergency may be negotiated with the Presbytery Head of Staff.

A request for a leave of absence is to be submitted by the employee, in writing, for review and approval by the Presbytery Head of Staff in consultation with the Personnel Committee.

Leaves of Absence, Without Pay: Leaves of absence without pay are provided:

• For maternity leave of up to 8 weeks and for other medical issues, or upon adoption of a child of up to six months for persons employed by the Presbytery for at least one year. Minimum pension for the time of the leave will be fully paid by the Presbytery. Upon return every effort will be made to place the employee in a position with like seniority and status if it is not possible to hold open the identical position.

• For paternity leave, upon the birth or adoption of a child, or in the event of a miscarriage, up to two weeks. Such leave is restricted to commencement within 60 days of the event.

 • For required military service of an employee who has been with the Presbytery for three months. Upon return, after normal required length of service, every effort will be made to place the employee in a position with like seniority and status and salary.

 • For other personal reasons such as maternity leave extended beyond 8 weeks, family responsibilities, etc., extended leaves may be granted at the discretion of the Presbytery Head of Staff and the Personnel Committee. Pension dues, annuity contributions, health insurance will not be paid by the Presbytery for any such leave which exceeds four weeks.

REGULAR PART-TIME EMPLOYEES

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Regular part-time employees are those who are employed to work less than the 37½ hour week. If employed at least 21 hours a week they are eligible for the following:

- holiday pay, if the holiday falls on one of the regularly scheduled working days for that part-time
 employee,
- 954 jury duty pay,
- 955 salary increases,
 - regular pay, up to 37½ hours; time-and-a-half pay over 37½ hours in any work week,
- vacation and sick leave time and pay shall be accrued in proportion to hours worked each week,
- 958 workers' compensation,
 - off-the-job disability benefits, where applicable,
- unemployment insurance,
 - severance allowance in proportion to hours worked each week,
 - Social Security.

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Regular employees working more than 20 hours a week will receive supplemental salary as a benefit.

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The rules of the Presbyterian Pension and Benefits do not permit participation of part-time employees working less than 21 hours per week.

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If a part-time employee is later placed on full-time basis, service credit will be given from the first day of his/her employment for pro-rated sick leave and vacation benefits.

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BENEFITS FOR TEMPORARY EMPLOYEES

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Those employed for a short period, usually less than three months, are not paid for holidays, sick leave, or other leaves, and do not earn vacation leave during their temporary employment. They are not eligible for the Presbyterian Pension and Benefits Plan or medical insurance. If they work more than 37½ hours in one work week, they will be paid at the regular rate for hours from 37½-40, and time-and-a-half for hours over 40 hours. If a temporary employee joins the regular staff, his/her temporary employment is not considered in computing vacation, sick leave and other benefits.

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OFFICE PROCEDURES

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Hours: The regular work week for full-time employees is thirty-seven and one-half (37½) hours. Normal office hours are from 8:30 AM to 4:30 P.M. Monday through Friday. The Presbytery Head of Staff is responsible for scheduling a daily lunch hour (½ hour paid, ½ unpaid) and a fifteen-minute rest period (paid) in the morning and in the afternoon. The office is normally closed **for the holiday period** between Christmas Eve and New Year's Day.

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Employee Supervision: All secretarial and office personnel are under the direct supervision of the staff member to whom they are assigned. However, each employee is also part of the office "team" and may be called upon to perform other functions. The assignment and coordination of all the work of the Presbytery is the responsibility of the Presbytery Head of Staff, or designee.

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In case of absence, the employee should promptly notify his/her supervisor. If the supervisor is not available,

INTERIM STAFF PERSONS

General Provisions: To provide continuity of administrative and/or program services interim staff may be appointed to fill vacant, approved (validated) positions, to serve until the position is filled (or abolished).

 This policy is applicable to all positions whether filled by full-time, part-time, ordained or non-ordained personnel.

Position Description: A position description shall be prepared by the employing body. It should clearly identify the kinds of accomplishments and administrative/programmatic leadership desired during the interim period. The accountability of the position should be clearly defined and be consistent with the accountability provisions of the *Form of Government*.

Selection: The selection and hiring of an interim should be in accordance with the provisions of the *Form of Government* and/or the policy and practice of the Presbytery.

Compensation: Compensation should be according to the Compensation Plan. Salary administration will be in accordance with regular established procedures.

Benefits: Housing or a housing allowance shall be provided if the appointment requires relocation. Since the position is of a temporary, short-term nature, the person employed should be encouraged to seek and secure temporary living quarters.

Where the person is in the Presbyterian Pension and Benefits Plan, benefits will be according to the Pension Board's formula.

Vacation and continuing education benefits may be granted in accordance with existing provisions for regular staff.

AA/EEO: The Affirmative Action Equal Employment Opportunity Program established by the Presbytery shall be followed in the employment of persons for interim positions.

Review of Work: The Presbytery shall provide for a review of the interim staff person's work on a scheduled basis. The review may be conducted on the basis of regular accountability reports to the Personnel Committee.

Termination: Termination for cause shall be as provided for in the Presbytery Personnel Policies and Practices, including consultation with the interim employee's permanent employer, if there is one.

Special Provisions: Interims presently retired under provisions of the Presbyterian Pension and Benefits Plan and Social Security and desiring to continue to receive their pension benefits should consult with the Board of Pensions regarding the applicable post-retirement service rules as they affect compensation and other entitlements.

Because of the temporary nature of interim service, special consideration should be given in the case of interims who must be separated from their immediate family who are unable to relocate. Arrangements for

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1043 If an interim is employed for a year or more and relocation is necessary, reasonable and clearly defined
1044 moving costs and temporary living expenses should be paid.
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1046 Reasonable and clearly defined moving expenses for personal effects should be provided for in any agreement
1047 with an interim but without providing for moving and domestic goods for the relatively short period of time
1048 an interim is employed. Under no circumstances will the Presbytery provide a second mortgage or swing
1049 loans to initiate the purchase of housing for interim positions.
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travel or other expenses for a reasonable number of visits with the family should be part of the agreement.

PERSONNEL POLICIES AND PRACTICES FOR THE PRESBYTERY OF GENESEE VALLEY OF THE PRESBYTERIAN CHURCH (U.S.A.)

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